



Joint Evaluation in a Partnership: GEF Experiences

Juha Uitto

Director, Independent Evaluation office, Global Environment Facility
juitto@TheGEF.org

ECG, Shanghai, 25-28 November 2018

What we've done in joint evaluation?

- ▶ Five country-level evaluations (with UNDP)
- ▶ Four thematic evaluations with single Agency partner (UNDP, UNIDO)
- ▶ One thematic evaluation with donor (DANIDA)
- ▶ Two thematic evaluations with multiple partner Agencies (ADB, AfDB, EBRD, FAO, IADB, IFAD, UNDP, UNEP, UNIDO, WB)

The GEF partnership

- ▶ Secretariat and 18 Agencies
- ▶ GEF Independent Evaluation Office
- ▶ Evaluation function in Agencies varies considerably

Positives

- ▶ Potential for broader scope and multi-dimensionality in analysis
- ▶ Leveraging institutional knowledge
- ▶ Complementary tools and methods
- ▶ Learning opportunity
- ▶ Lesser burden to country counterparts
- ▶ Support during field visits
- ▶ Single set of coherent messages/recommendations to partners

Challenges

- ▶ Differing institutional mandates
- ▶ Differing timelines, e.g. Board schedules
- ▶ Differing institutional cultures, mindsets and language
- ▶ Cumbersome institutional arrangements
- ▶ Coordination at practical level
- ▶ Management of consultants

Lessons and conclusions

- ▶ Need to ensure common goal and scope
- ▶ Matching timelines
- ▶ Keep management arrangements clear and as simple as possible
- ▶ Benefits may outweigh costs



Independent
Evaluation Office
GLOBAL ENVIRONMENT FACILITY

Let's explore opportunities for joint
evaluation!

<http://www.gefieo.org>